# **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

# FORM 8-K

**CURRENT REPORT** PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

DATE OF REPORT (DATE OF EARLIEST EVENT REPORTED): August 7, 2020

# PFSweb, Inc.

(Exact name of registrant as specified in its charter)

Delaware (STATE OR OTHER JURISDICTION OF INCORPORATION)

000-28275 (COMMISSION FILE NUMBER)

75-2837058 (IRS EMPLOYER **IDENTIFICATION NO.)** 

505 MILLENNIUM DRIVE ALLEN, TX 75013 (ADDRESS OF PRINCIPAL EXECUTIVE OFFICES)

(972) 881-2900 (REGISTRANT'S TELEPHONE NUMBER, INCLUDING AREA CODE)

(FORMER NAME OR ADDRESS, IF CHANGED SINCE LAST REPORT)

	e appropriate box below if the Form 8-K g provisions:	filing is intended to simultan	neously satisfy the filing obligation of the registrant under any of the
□ Writte	n communication pursuant to Rule 425 ເ	under the Securities Act (17 C	CFR 230.425)
□ Solicit	ing material pursuant to Rule 14a-12 un	der the Exchange Act (17 CF	R 240.14a-12)
□ Pre-co	mmencement communications pursuant	to Rule 14d-2(b) under the E	xchange Act (17 CFR 240.14d-2(b))
□ Pre-co	mmencement communications pursuant	to Rule 13e-4(c) under the E	xchange Act (17 CFR 240.13e-4(c))
Securitie	s registered pursuant to Section 12(b) of	the Act:	
	Title of each class	Trading Symbol(s)	Name of each exchange on which registered
	Common stock, \$0.001 par value	PFSW	NASDAQ Capital Market
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Commented #0.001 and I DECIM NACDAO Control Mala	Title of each class	each class Trading Symbol(s)	Name of each exchange on which registered
Common stock, \$0.001 par value PFSW NASDAQ Capital Market	mmon stock, \$0.001 par value	\$0.001 par value PFSW	NASDAQ Capital Market

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new
or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. $\Box$

#### INFORMATION TO BE INCLUDED IN THE REPORT

#### ITEM 2.02. Results of Operations and Financial Condition

On August 7, 2020, PFSweb, Inc. (the "Company") issued a press release announcing its financial results for the quarter ended June 30, 2020. Attached as an exhibit to this current report on Form 8-K is a copy of the related press release dated August 7, 2020. This press release contains certain non-GAAP measures, including non-GAAP net income, net debt, earnings before interest, income taxes, depreciation and amortization (EBITDA), adjusted EBITDA and service fee equivalent revenue. The Company believes these non-GAAP measures provide useful information to both management and investors by focusing on certain operational metrics and excluding certain expenses in order to present its core operating performance and results. These measures should be considered in addition to results prepared in accordance with GAAP, but should not be considered a substitute for, or superior to, GAAP results. The non-GAAP measures included in the press release have been reconciled to the GAAP results in the tables contained in the press release.

## ITEM 7.01 Regulation FD Disclosure

On August 7, 2020, the Company issued a press release announcing its financial results for the quarter ended June 30, 2020. A copy of the press release is furnished as Exhibit 99.1 to this report and is incorporated herein by reference.

The information in Items 2.02 and 7.01 of this Form 8-K and the exhibit attached hereto as Exhibit 99.1 shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

#### ITEM 9.01. Financial Statements and Exhibits.

(d) Exhibits.

Exhibit No.	Description

99.1 <u>Press Release Issued August 7, 2020</u>

104 Cover Page Interactive Data file, formatted in Inline XBRL

# **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

PFSweb, Inc.

Dated: August 11, 2020 By: /s/ Thomas J. Madden

Thomas J. Madden Executive Vice President, Chief Financial Officer



# **PFSweb Reports Record Second Quarter 2020 Results**

- Strong eCommerce Demand and Fulfillment Volumes Drive Record Q2 Results -

Allen, TX – August 7, 2020 – PFSweb, Inc. (NASDAQ: PFSW), a global commerce services company, is reporting results for the second quarter ended June 30, 2020.

#### Q2 2020 Highlights vs. Q2 2019

- Total revenues increased 20% to \$82.4 million.
- Service fee equivalent (SFE) revenue (a non-GAAP measure defined and reconciled below) increased 23% to \$62.3 million.
- Service fee gross margin was 34.2% compared to 34.8%.
- Net loss remained flat at \$1.0 million or \$(0.05) per share.
- Adjusted EBITDA (a non-GAAP measure defined and reconciled below) more than doubled to \$7.2 million compared to \$3.4 million.

## **Management Commentary**

"Our business continues to benefit from heightened eCommerce demand in this new COVID-19 environment," said Mike Willoughby, CEO of PFSweb. "We had a record second quarter for PFS fulfillment volumes, SFE revenue and adjusted EBITDA, and the growth was spread across our client portfolio as most of our core verticals experienced strong momentum, including health & beauty, jewelry, activewear and consumer-packaged goods. More specifically, we witnessed peak levels of consumer demand through online channels in April when stay-at-home mandates were implemented across the country, and we continued to see strong demand even as various economies re-opened in May and June.

"We recently published research on rapidly evolving consumer behavior including adoption of curb-side delivery as an extension of 'buy online, pick up in store' and the emergence of a new online conscious consumer. These trends intersect strategically with our PFS product strategy for RetailConnect and CloudPick, as well as LiveArea's productized offerings including the innovative 'Scan and Go' prototype we have developed in collaboration with one of our clients to provide fast, efficient and safe shopping experiences.

"In PFS, we have continued to serve as a vital partner to our clients as we help them navigate this dynamic environment. We increased personnel in our distribution centers, and added at-home personnel and new technology solutions to our virtual contact center environment to better align with the holiday-like volumes. We also experienced our strongest level of Mother's Day related fulfillment volumes in company history as an increased number of consumers shopped online for their gifts. We believe this is a likely indication of what to expect for the Q4 holiday season, as many analysts predict this will be the strongest digital holiday of all time.

"In LiveArea, as we previously communicated, we experienced a few project delays and lower bookings early in the quarter due to COVID-19 related uncertainties. However, we exited June with a very robust pipeline of prospects looking to enhance their digital capabilities in response to recent online shopping trends resulting from COVID-19. We still have work to do to convert these prospective engagements in order to continue the strong LiveArea performance into the back half of the year and build up our project and engagement backlog as we look ahead to 2021.

"Given the record level of activity in PFS and strong LiveArea backlog and pipeline, we are increasing our 2020 outlook and now expect consolidated SFE revenue growth to be between 9% to 12%, subject to the unknown effects of the pandemic. We also expect adjusted EBITDA margin expansion for the year driven by our improved revenue performance and continued cost focus, partially offset by incremental investments in both the PFS and LiveArea segments in preparation for the upcoming holiday season and 2021, as well as certain anticipated labor cost increases.

"Although we remain comfortable with our balance sheet, liquidity and client receivables, we will continue to monitor the effects of the pandemic on our clients' operations and prudently manage our own costs and liquidity as a precautionary measure. The incremental investments we are making, including our recently announced new fulfillment center, are imperative in supporting our clients as we begin preparing for the expected record online holiday shopping season. Ensuring we have the necessary capacity and capabilities to support our clients during these unprecedented times will only strengthen our partnerships over the long term, as we anticipate eCommerce will remain a key, if not primary, fixture of consumer shopping long after the pandemic is gone."

#### Second Quarter 2020 Financial Results

Total revenues in the second quarter of 2020 increased 20% to \$82.4 million compared to \$68.5 million in the same period of 2019. Service fee revenue in the second quarter increased 23% to \$62.0 million compared to \$50.3 million in the second quarter last year. Product revenue from the company's last remaining client under this legacy business model was \$5.9 million compared to \$6.1 million in the same period of 2019.

SFE revenue in the second quarter increased 23% to \$62.3 million compared to \$50.7 million in the year-ago quarter. The increase was primarily driven by the benefit of higher fulfillment activity in PFS.

Service fee gross margin in the second quarter of 2020 was 34.2% compared to 34.8% in the same period of 2019. The slight decrease was primarily due to revenue mix. Gross margins for both segments continued to be within the guidance range of 25% to 30% for the PFS segment and 40% to 50% for the LiveArea segment.

Net loss in the second quarter of 2020 remained flat at \$1.0 million or \$(0.05) per share compared to the same period of 2019.

Adjusted EBITDA in the second quarter increased significantly to \$7.2 million compared to \$3.4 million in the year-ago quarter. As a percentage of SFE revenue, adjusted EBITDA margin increased 480 basis points to 11.6% compared to 6.8%. The increase was primarily due to strong growth in SFE revenue and operating leverage.

Non-GAAP net income (a non-GAAP measure defined and reconciled below) increased significantly to \$4.5 million in the second guarter of 2020 compared to \$0.4 million in the second guarter of 2019.

At June 30, 2020, net debt (a non-GAAP measure defined and reconciled below as total debt, excluding operating lease liabilities, less cash and cash equivalents) was \$31.0 million compared to \$25.4 million at December 31, 2019. The expected increase was primarily due to a change in the credit card collection program for one of the company's PFS clients.

Cash and cash equivalents at June 30, 2020 totaled \$9.7 million compared to \$12.4 million at December 31, 2019, and total debt was \$40.6 million compared to \$37.8 million at the end of last year.

#### 2020 Outlook

In light of heightened demand in the company's PFS segment and the robust LiveArea backlog and pipeline, PFSweb has increased its expectations for consolidated SFE revenue growth to be between 9% to 12% compared to 2019 (previously expected mid-to-high single digit growth), while continuing to expect growth for each of its business units in 2020. Coupled with an ongoing focus on costs, PFSweb also continues to expect to improve adjusted EBITDA margin in 2020.

#### **COVID-19 Response**

PFSweb maintains information related to its ongoing response to the COVID-19 crisis on its corporate website at www.pfsweb.com/covid-19-response/.

#### **Conference Call**

PFSweb will conduct a conference call today at 8:30 a.m. Eastern time to discuss its results for the second quarter ended June 30, 2020.

PFSweb management will host the conference call, followed by a question and answer period.

Date: Friday, August 7, 2020

Time: 8:30 a.m. Eastern time (7:30 a.m. Central time)

Toll-free dial-in number: (866) 220-4153 International dial-in number: (864) 663-5228

Conference ID: 9670505

Please call the conference telephone number 5-10 minutes prior to the start time. An operator will register your name and organization. If you have any difficulty connecting with the conference call, please contact Gateway Investor Relations at 1-949-574-3860.

The conference call will be broadcast live and available for replay here and via the investor relations section of the company's website at www.pfsweb.com.

A replay of the conference call will be available after 11:30 a.m. Eastern time on the same day through August 21, 2020.

Toll-free replay number: (855) 859-2056 International replay number: (404) 537-3406

Replay ID: 9670505

# About PFSweb. Inc.

PFSweb (NASDAQ: PFSW) is a global commerce services company that manages the online customer shopping experience on behalf of major branded manufacturers and retailers. Across two business units – LiveArea for strategy consulting, creative design, digital marketing, and web development services, and PFS for order fulfillment, contact center, payment processing/fraud management, and order management services – they provide solutions to a broad range of Fortune 500® companies and household brand names such as Procter & Gamble, L'Oréal USA, ASICS, PANDORA, Ralph Lauren, Shiseido Americas, the United States Mint, and many more. PFSweb enables these brands to provide a more convenient and brand-centric online shopping experience through both traditional and online business channels. The company is headquartered in Allen, TX with additional locations around the globe. For more information, please visit www.pfsweb.com.

#### **Non-GAAP Financial Measures**

This news release contains certain non-GAAP measures, including non-GAAP net income (loss), net debt, earnings before interest, income taxes, depreciation and amortization (EBITDA), adjusted EBITDA and service fee equivalent revenue.

Non-GAAP net income (loss) represents net income (loss) calculated in accordance with U.S. GAAP as adjusted for the impact of non-cash stock-based compensation expense, acquisition-related, restructuring and other costs (including certain client related bankruptcy costs), amortization of acquisition-related intangible assets and deferred tax expense for goodwill amortization.

EBITDA represents earnings (or losses) before interest, income taxes, depreciation, and amortization. Adjusted EBITDA further eliminates the effect of stock-based compensation, as well as acquisition-related, restructuring, and other costs (including certain client related bankruptcy costs).

Service fee equivalent revenue represents service fee revenue plus the gross profit earned on product revenue and does not alter existing revenue recognition.

Non-GAAP net income (loss), EBITDA, adjusted EBITDA and service fee equivalent revenue are used by management, analysts, investors and other interested parties in evaluating our operating performance compared to that of other companies in our industry. The calculation of non-GAAP net income (loss) eliminates the effect of stock-based compensation, acquisition-related, restructuring and other costs (including certain client related bankruptcy costs), amortization of acquisition-related intangible assets, and deferred tax expense for goodwill amortization, and EBITDA and adjusted EBITDA further eliminate the effect of financing, remaining income taxes and the accounting effects of capital spending, which items may vary from different companies for reasons unrelated to overall operating performance. Service fee equivalent revenue allows client contracts with similar operational support models but different financial models to be combined as if all contracts were being operated on a service fee revenue basis.

Net debt represents total debt, excluding operating lease liabilities, less cash and cash equivalents.

PFS believes these non-GAAP measures provide useful information to both management and investors by focusing on certain operational metrics and excluding certain expenses in order to present its core operating performance and results. These measures should be considered in addition to results prepared in accordance with GAAP, but should not be considered a substitute for, or superior to, GAAP results. The non-GAAP measures included in this press release have been reconciled to the GAAP results in the attached tables.

## **Forward-Looking Statements**

The matters discussed herein consist of forward-looking information under the Private Securities Litigation Reform Act of 1995 and is subject to and involves risks and uncertainties, which could cause actual results to differ materially from the forward-looking information. You can identify these forward-looking statements by words such as "may," "will," "would," "should," "could," "expect," "anticipate," "believe," "intend," "plan," "potential," "project," "seek," "strive," "predict," "continue," "target," and "estimate" and other similar expressions. These forward-looking statements involve risks and uncertainties and may include assumptions as to how we may perform in the future, including the impact of the COVID-19 pandemic on our business, results of operations and global economic conditions. Although we believe the expectations reflected in our forward-looking statements are reasonable, we cannot guarantee these expectations will actually be achieved. PFS' Annual Report on Form 10-K, as amended, for the year ended December 31, 2019 and any subsequent amendments or

quarterly reports on Form 10-Q identify certain factors that could cause actual results to differ materially from those projected in any forward looking statements made and investors are advised to review the periodic reports of the company and the Risk Factors described therein. PFS undertakes no obligation to update publicly any forward-looking statement for any reason, even if new information becomes available or other events occur in the future. There may be additional risks that we do not currently view as material or that are not presently known.

Company Contact: Michael C. Willoughby Chief Executive Officer Thomas J. Madden Chief Financial Officer 1-972-881-2900

## **Investor Relations:**

Sean Mansouri, CFA or Scott Liolios **Gateway Investor Relations** 1-949-574-3860 PFSW@gatewayir.com

<u>PFSweb, Inc. and Subsidiaries</u> Condensed Consolidated Balance Sheets (In Thousands, Except Share Data)

	(1	Unaudited) June 30, 2020	De	cember 31, 2019
ASSETS				
CURRENT ASSETS:				
Cash and cash equivalents	\$	9,680	S	12,434
Restricted cash		214		214
Accounts receivable, net of allowance for doubtful accounts of \$1,696 and \$1,071 at June 30, 2020 and				
December 31, 2019, respectively		64,597		72,262
Inventories, net of reserves of \$164 and \$291 at June 30, 2020 and December 31, 2019, respectively		4,399		3,281
Other receivables		4,005		3,324
Prepaid expenses and other current assets		8,282	19	6,954
Total current assets		91,177		98,469
PROPERTY AND EQUIPMENT, net		17,439		18,436
OPERATING LEASE RIGHT-OF-USE ASSETS, net		32,399		36,403
IDENTIFIABLE INTANGIBLES, net		889		1,135
GOODWILL		44,868		45,393
OTHER ASSETS		3,853		3,772
Total assets	\$	190,625	S	203,608
LIABILITIES AND SHAREHOLDERS' EQUITY				
CURRENT LIABILITIES:				
Trade accounts payable	\$	29,146	S	44,640
Accrued expenses		22,663		21,625
Current portion of operating lease liabilities		8,798		8,904
Current portion of long-term debt and capital lease obligations		3,121		2,971
Deferred revenues		5,072		6,058
Total current liabilities		68,800		84,198
LONG-TERM DEBT AND CAPITAL LEASE OBLIGATIONS, less current portion		37,514		34,829
DEFERRED REVENUES, less current portion		1,671		1,398
OPERATING LEASE LIABILITIES		28,629		33,295
OTHER LIABILITIES		4,461		3,046
Total liabilities		141,075	100	156,766
COMMITMENTS AND CONTINGENCIES				
SHAREHOLDERS' EQUITY:				
Preferred stock, \$1.00 par value; 1,000,000 shares authorized; none issued or outstanding		-		-
Common stock, \$0.001 par value; 35,000,000 shares authorized; 19,976,731 and 19,465,877 issued at June				
30, 2020 and December 31, 2019, respectively; and 19,943,264 and 19,432,410 outstanding at June 30, 2020				
and December 31, 2019, respectively		19		19
Additional paid-in capital		163,139		158,192
Accumulated deficit		(111,161)		(109,943)
Accumulated other comprehensive income		(2,322)		(1,301)
Treasury stock at cost, 33,467 shares		(125)		(125)
Total shareholders' equity		49,550		46,842
Total liabilities and shareholders' equity	\$	190,625	S	203,608

<u>PFSweb, Inc. and Subsidiaries</u> Unaudited Condensed Consolidated Statements of Operations (In Thousands, Except Per Share Data)

		onths Ended ie 30,	Six Months Ended June 30,			
	2020	2019	2020	2019		
REVENUES:						
Service fee revenue	\$ 61,996	\$ 50,331	\$ 116,294	\$ 101,769		
Product revenue, net	5,915	6,138	13,447	13,638		
Pass-through revenue	14,524	12,041	29,393	25,253		
Total revenues	82,435	68,510	159,134	140,660		
COSTS OF REVENUES:						
Cost of service fee revenue	40,765	32,809	75,481	66,767		
Cost of product revenue	5,590	5,791	12,713	12,868		
Cost of pass-through revenue	14,524	12,041	29,393	25,253		
Total costs of revenues	60,879	50,641	117,587	104,888		
Gross profit	21,556	17,869	41,547	35,772		
SELLING, GENERAL AND ADMINISTRATIVE EXPENSES	21,541	18,096	40,911	36,443		
Income (loss) from operations	15	(227)	636	(671)		
INTEREST EXPENSE, NET	375	448	788	959		
Income (loss) before income taxes	(360)	(675)	(152)	(1,630)		
INCOME TAX EXPENSE	627	300	1,066	509		
NET LOSS	(987)	(975)	(1,218)	(2,139)		
NON-GAAP NET INCOME	\$ 4,531	\$ 442	\$ 5,608	\$ 620		
NET LOSS PER SHARE:						
Basic	\$ (0.05)	\$ (0.05)	\$ (0.06)	\$ (0.11)		
Diluted	\$ (0.05)	\$ (0.05)	\$ (0.06)	\$ (0.11)		
WEIGHTED AVERAGE NUMBER OF SHARES OUTSTANDING						
Basic	19.800	19,444	19,739	19,465		
Diluted	19,800	19,444	19,739	19,465		
Dillica	15,800	15,444	17,739	17,+03		
EBITDA	\$ 1,979	\$ 2,326	\$ 4,885	\$ 4,597		
ADJUSTED EBITDA	\$ 7,245	\$ 3,446	\$ 11,202	\$ 6,763		

# <u>PFSweb, Inc. and Subsidiaries</u> Unaudited Reconciliation of Certain Non-GAAP Items to GAAP (In Thousands)

	Three Months Ended June 30.					Six Months Ended June 30,				
	2020		2019		2020			2019		
NET LOSS	S	(987)	S	(975)	S	(1,218)	\$	(2,139)		
Income tax expense		627		300		1,066		509		
Interest expense, net		375		448		788		959		
Depreciation and amortization		1,964		2,553		4,249		5,268		
EBITDA	53	1,979	90	2,326	5.3	4,885		4,597		
Stock-based compensation		5,154		679		5,699		1,330		
Acquisition-related, restructuring and other costs		112		441		618		836		
ADJUSTED EBITDA	S	7,245	\$	3,446	S	11,202	\$	6,763		
		Three Months Ended				Six Months Ended				
	June 30,				June 30,					
		2020	-	2019		2020		2019		
NET LOSS	\$	(987)	S	(975)	S	(1,218)	S	(2,139)		
Stock-based compensation		5,154		679		5,699		1,330		
Amortization of acquisition-related intangible assets		122		168		245		334		
Acquisition-related, restructuring and other costs		112		441		618		836		
Deferred tax expense - goodwill amortization		130		129		264		259		
NON-GAAP NET INCOME	\$	4,531	\$	442	\$	5,608	\$	620		
		Three Months Ended					Six Months Ended			
	-		e 30,	2010	-		e 30,	2010		
	-	2020	-	2019	5.5	2020	_	2019		
TOTAL REVENUES	\$	82,435	\$	68,510	\$	159,134	\$	140,660		
Pass-through revenue		(14,524)		(12,041)		(29,393)		(25,253)		
Cost of product revenue		(5,590)		(5,791)		(12,713)		(12,868)		
SERVICE FEE EQUIVALENT REVENUE	S	62,321	\$	50,678	S	117,028	\$	102,539		

## PFSweb, Inc. and Subsidiaries

Unaudited Consolidated Segment Information and Reconciliation of Certain Non-GAAP Items to GAAP (In Thousands)

The segment financial data for the three and six months ended June 30, 2020 and 2019, reflect the financial performance for each of the segments based on the current financial presentation reviewed by the company's Chief Operating Decision Makers. The company is continuing to evaluate its segregation of costs among the business units, including an effort to further allocate certain Corporate costs into the two operating business units to enhance cost focus and responsibility.

	Three Months Ended June 30,				Six month June					
		2020		2019		2020		2019		
PFS Operations					0.7					
Revenues:										
Service fee revenue	S	41,414	\$	31,700	S	74,845	\$	64,754		
Product revenue, net		5,915		6,138		13,447		13,638		
Pass-through revenue		13,916		11,412		27,873		24,289		
Total revenues	-	61,245	20	49,250	100	116,165	59	102,681		
Costs of revenues:										
Cost of service fee revenue		29,434		22,755		52,739		46,675		
Cost of product revenue		5,590		5,791		12,713		12,868		
Cost of pass-through revenue	Va.	13,916		11,412	976	27,873	20.0	24,289		
Total costs of revenues		48,940		39,958		93,325		83,832		
Gross profit	26	12,305	20	9,292	100	22,840	.85	18,849		
Direct operating expenses		7,903		7,163		15,348		14,195		
Direct contribution	N-	4,402	8	2,129	100	7,492	.50	4,654		
Depreciation and amortization		1,421		1,981		3,195		4,033		
Stock-based compensation		871		119		940		236		
Acquisition-related, restructuring and other costs		97		23		737		487		
ADJUSTED EBITDA	\$	6,791	\$	4,252	S	12,364	S	9,410		
TOTAL REVENUES	S	61,245	S	49,250	S	116,165	S	102,681		
Pass-through revenue		(13,916)		(11,412)		(27,873)		(24,289)		
Cost of product revenue		(5,590)		(5,791)		(12,713)		(12,868)		
SERVICE FEE EQUIVALENT REVENUE	\$	41,739	\$	32,047	\$	75,579	\$	65,524		

PFSweb, Inc. and Subsidiaries
Unaudited Consolidated Segment Information
and Reconciliation of Certain Non-GAAP Items to GAAP (In Thousands)

June 3 June 3 June 3 June 3 June 2020         June 3 June 3 June 3 June 3 June 2020         June 3 Jun			Three Months Ended				Six months ended				
Pass-through revenue   \$ 20,582   \$ 18,631   \$ 41,449   \$ 37,015   \$ 20,585   \$ 18,631   \$ 41,449   \$ 37,015   \$ 20,585   \$ 18,631   \$ 41,449   \$ 37,015   \$ 20,585   \$ 21,190   \$ 19,260   \$ 42,969   \$ 37,979   \$ 20,585   \$ 21,190   \$ 19,260   \$ 22,742   \$ 20,092   \$ 20,585		June 30,			June 30,						
Revenues:         Service fee revenue         \$ 20,582         \$ 18,631         \$ 41,449         \$ 37,015           Pass-through revenue         608         629         1,520         964           Total revenues         21,190         19,260         42,969         37,979           Costs of revenues:         8         8         629         1,520         964           Cost of pass-through revenue         608         629         1,520         964           Total costs of revenues         11,939         10,683         24,262         21,056           Gross profit         9,251         8,577         18,707         16,923           Direct operating expenses         8,802         6,276         15,076         12,749           Direct contribution         449         2,301         3,631         4,174           Depreciation and amortization         206         284         429         615           Stock- based compensation         2,256         147         2,391         297           Acquisition-related, restructuring and other costs         5         25         6         58           ADJUSTED EBITDA         \$ 2,916         \$ 2,757         \$ 6,457         \$ 5,144           Corporate		2020		28	2019		2020		2019		
Service fee revenue         \$ 20,582         \$ 18,631         \$ 41,449         \$ 37,015           Pass-through revenue         608         629         1,520         964           Total revenues         21,190         19,260         42,969         37,979           Costs of revenues         8         629         1,520         964           Cost of service fee revenue         11,331         10,054         22,742         20,092           Cost of pass-through revenue         608         629         1,520         964           Total costs of revenues         11,939         10,683         24,262         21,056           Gross profit         9,251         8,577         18,707         16,923           Direct operating expenses         8,802         6,276         15,076         12,749           Direct contribution         449         2,301         3,631         4,174           Depreciation and amortization         206         284         429         615           Stock-based compensation         2,256         147         2,391         297           Acquisition-related, restructuring and other costs         5         25         6         58           ADJUSTED EBITDA         \$ (4,836) <td< th=""><th>LiveArea Professional Services</th><th></th><th></th><th></th><th>1/11</th><th></th><th></th><th></th><th></th></td<>	LiveArea Professional Services				1/11						
Pass-through revenue         608         629         1,520         964           Total revenues         21,190         19,260         42,969         37,979           Costs of revenues:         Cost of service fee revenue         11,331         10,054         22,742         20,092           Cost of pass-through revenue         608         629         1,520         964           Total costs of revenues         11,939         10,683         24,262         21,056           Gross profit         9,251         8,577         18,707         16,923           Direct operating expenses         8,802         6,276         15,076         12,749           Direct contribution         449         2,301         3,631         4,174           Depreciation and amortization         206         284         429         615           Stock-based compensation         2,256         147         2,391         297           Acquisition-related, restructuring and other costs         5         25         6         58           ADJUSTED EBITDA         \$2,916         \$2,757         \$6,457         \$5,144           Corporate           Selling, general and administrative expenses         \$(4,836)         \$(4	Revenues:										
Total revenues         21,190         19,260         42,969         37,979           Costs of revenues:         Cost of service fee revenue         11,331         10,054         22,742         20,092           Cost of pass-through revenue         608         629         1,520         964           Total costs of revenues         11,939         10,683         24,262         21,056           Gross profit         9,251         8,577         18,707         16,923           Direct operating expenses         8,802         6,276         15,076         12,749           Direct contribution         449         2,301         3,631         4,174           Depreciation and amortization         206         284         429         615           Stock-based compensation         2,256         147         2,391         297           Acquisition-related, restructuring and other costs         5         25         6         58           ADJUSTED EBITDA         \$ 2,916         \$ 2,757         \$ 6,457         \$ 5,144           Corporate           Selling, general and administrative expenses         \$ (4,836)         \$ (4,657)         \$ (10,487)         \$ (9,499)           Depreciation and amortization	Service fee revenue	S	20,582	\$	18,631	S	41,449	\$	37,015		
Costs of service fee revenue         11,331         10,054         22,742         20,092           Cost of pass-through revenue         608         629         1,520         964           Total costs of revenues         11,939         10,683         24,262         21,056           Gross profit         9,251         8,577         18,707         16,923           Direct operating expenses         8,802         6,276         15,076         12,749           Direct contribution         449         2,301         3,631         4,174           Depreciation and amortization         206         284         429         615           Stock-based compensation         2,256         147         2,391         297           Acquisition-related, restructuring and other costs         5         25         6         58           ADJUSTED EBITDA         \$ 2,916         \$ 2,757         \$ 6,457         \$ 5,144           Corporate         \$         \$ 2,916         \$ 2,757         \$ 6,457         \$ 5,144           Eelling, general and administrative expenses         \$ (4,836)         \$ (4,657)         \$ (10,487)         \$ (9,499)           Depreciation and amortization         337         288         625         620	Pass-through revenue		608		629		1,520		964		
Cost of service fee revenue         11,331         10,054         22,742         20,092           Cost of pass-through revenue         608         629         1,520         964           Total costs of revenues         11,939         10,683         24,262         21,056           Gross profit         9,251         8,577         18,707         16,923           Direct operating expenses         8,802         6,276         15,076         12,749           Direct contribution         449         2,301         3,631         4,174           Depreciation and amortization         206         284         429         615           Stock-based compensation         2,256         147         2,391         297           Acquisition-related, restructuring and other costs         5         25         6         58           ADJUSTED EBITDA         \$2,916         \$2,757         \$6,457         \$5,144           Corporate         \$2,916         \$2,757         \$6,457         \$5,144           Selling, general and administrative expenses         \$(4,836)         \$(4,657)         \$(10,487)         \$(9,499)           Depreciation and amortization         337         288         625         620           EBITDA         <	Total revenues	<del></del>	21,190	36	19,260		42,969	130	37,979		
Cost of pass-through revenue         608         629         1,520         964           Total costs of revenues         11,939         10,683         24,262         21,056           Gross profit         9,251         8,577         18,707         16,923           Direct operating expenses         8,802         6,276         15,076         12,749           Direct contribution         449         2,301         3,631         4,174           Depreciation and amortization         206         284         429         615           Stock-based compensation         2,256         147         2,391         297           Acquisition-related, restructuring and other costs         5         25         6         58           ADJUSTED EBITDA         \$2,916         \$2,757         \$6,457         \$5,144           Corporate         \$2,916         \$2,757         \$6,457         \$5,144           Selling, general and administrative expenses         \$(4,836)         \$(4,657)         \$(10,487)         \$(9,499)           Depreciation and amortization         337         288         625         620           EBITDA         (4,499)         (4,369)         (9,862)         (8,879)           Stock-based compensation	Costs of revenues:										
Total costs of revenues         11,939         10,683         24,262         21,056           Gross profit         9,251         8,577         18,707         16,923           Direct operating expenses         8,802         6,276         15,076         12,749           Direct contribution         449         2,301         3,631         4,174           Depreciation and amortization         206         284         429         615           Stock-based compensation         2,256         147         2,391         297           Acquisition-related, restructuring and other costs         5         25         6         58           ADJUSTED EBITDA         \$2,916         \$2,757         \$6,457         \$5,144           Corporate         \$2,916         \$2,757         \$6,457         \$5,144           Selling, general and administrative expenses         \$(4,836)         \$(4,657)         \$(10,487)         \$(9,499)           Depreciation and amortization         337         288         625         620           EBITDA         (4,499)         (4,369)         (9,862)         (8,879)           Stock-based compensation         2,027         413         2,368         797           Acquisition-related, restructuring and o	Cost of service fee revenue		11,331		10,054		22,742		20,092		
Gross profit         9,251         8,577         18,707         16,923           Direct operating expenses         8,802         6,276         15,076         12,749           Direct contribution         449         2,301         3,631         4,174           Depreciation and amortization         206         284         429         615           Stock-based compensation         2,256         147         2,391         297           Acquisition-related, restructuring and other costs         5         25         6         58           ADJUSTED EBITDA         \$2,916         \$2,757         \$6,457         \$5,144           Corporate           Selling, general and administrative expenses         \$(4,836)         \$(4,657)         \$(10,487)         \$(9,499)           Depreciation and amortization         337         288         625         620           EBITDA         (4,499)         (4,369)         (9,862)         (8,879)           Stock-based compensation         2,027         413         2,368         797           Acquisition-related, restructuring and other costs         10         393         (125)         291	Cost of pass-through revenue		608		629		1,520		964		
Direct operating expenses         8,802         6,276         15,076         12,749           Direct contribution         449         2,301         3,631         4,174           Depreciation and amortization         206         284         429         615           Stock-based compensation         2,256         147         2,391         297           Acquisition-related, restructuring and other costs         5         25         6         58           ADJUSTED EBITDA         \$2,916         \$2,757         \$6,457         \$5,144           Corporate           Selling, general and administrative expenses         \$(4,836)         \$(4,657)         \$(10,487)         \$(9,499)           Depreciation and amortization         337         288         625         620           EBITDA         (4,499)         (4,369)         (9,862)         (8,879)           Stock-based compensation         2,027         413         2,368         797           Acquisition-related, restructuring and other costs         10         393         (125)         291	Total costs of revenues	(a)	11,939	969	10,683		24,262	100	21,056		
Direct contribution         449         2,301         3,631         4,174           Depreciation and amortization         206         284         429         615           Stock-based compensation         2,256         147         2,391         297           Acquisition-related, restructuring and other costs         5         25         6         58           ADJUSTED EBITDA         \$ 2,916         \$ 2,757         \$ 6,457         \$ 5,144           Corporate           Selling, general and administrative expenses         \$ (4,836)         \$ (4,657)         \$ (10,487)         \$ (9,499)           Depreciation and amortization         337         288         625         620           EBITDA         (4,499)         (4,369)         (9,862)         (8,879)           Stock-based compensation         2,027         413         2,368         797           Acquisition-related, restructuring and other costs         10         393         (125)         291	Gross profit		9,251		8,577		18,707		16,923		
Depreciation and amortization         206         284         429         615           Stock-based compensation         2,256         147         2,391         297           Acquisition-related, restructuring and other costs         5         25         6         58           ADJUSTED EBITDA         \$ 2,916         \$ 2,757         \$ 6,457         \$ 5,144           Corporate           Selling, general and administrative expenses         \$ (4,836)         \$ (4,657)         \$ (10,487)         \$ (9,499)           Depreciation and amortization         337         288         625         620           EBITDA         (4,499)         (4,369)         (9,862)         (8,879)           Stock-based compensation         2,027         413         2,368         797           Acquisition-related, restructuring and other costs         10         393         (125)         291	Direct operating expenses		8,802		6,276		15,076		12,749		
Stock-based compensation         2,256         147         2,391         297           Acquisition-related, restructuring and other costs         5         25         6         58           ADJUSTED EBITDA         \$ 2,916         \$ 2,757         \$ 6,457         \$ 5,144           Corporate           Selling, general and administrative expenses         \$ (4,836)         \$ (4,657)         \$ (10,487)         \$ (9,499)           Depreciation and amortization         337         288         625         620           EBITDA         (4,499)         (4,369)         (9,862)         (8,879)           Stock-based compensation         2,027         413         2,368         797           Acquisition-related, restructuring and other costs         10         393         (125)         291	Direct contribution	· ·	449		2,301		3,631		4,174		
Acquisition-related, restructuring and other costs         5         25         6         58           ADJUSTED EBITDA         \$ 2,916         \$ 2,757         \$ 6,457         \$ 5,144           Corporate           Selling, general and administrative expenses         \$ (4,836)         \$ (4,657)         \$ (10,487)         \$ (9,499)           Depreciation and amortization         337         288         625         620           EBITDA         (4,499)         (4,369)         (9,862)         (8,879)           Stock-based compensation         2,027         413         2,368         797           Acquisition-related, restructuring and other costs         10         393         (125)         291	Depreciation and amortization		206		284		429		615		
ADJUSTED EBITDA         \$ 2,916         \$ 2,757         \$ 6,457         \$ 5,144           Corporate         Selling, general and administrative expenses         \$ (4,836)         \$ (4,657)         \$ (10,487)         \$ (9,499)           Depreciation and amortization         337         288         625         620           EBITDA         (4,499)         (4,369)         (9,862)         (8,879)           Stock-based compensation         2,027         413         2,368         797           Acquisition-related, restructuring and other costs         10         393         (125)         291	Stock-based compensation		2,256		147		2,391		297		
Corporate         \$ (4,836)         \$ (4,657)         \$ (10,487)         \$ (9,499)           Depreciation and amortization         337         288         625         620           EBITDA         (4,499)         (4,369)         (9,862)         (8,879)           Stock-based compensation         2,027         413         2,368         797           Acquisition-related, restructuring and other costs         10         393         (125)         291	Acquisition-related, restructuring and other costs		5		25		6		58		
Selling, general and administrative expenses         \$ (4,836)         \$ (4,657)         \$ (10,487)         \$ (9,499)           Depreciation and amortization         337         288         625         620           EBITDA         (4,499)         (4,369)         (9,862)         (8,879)           Stock-based compensation         2,027         413         2,368         797           Acquisition-related, restructuring and other costs         10         393         (125)         291	ADJUSTED EBITDA	\$	2,916	\$	2,757	\$	6,457	\$	5,144		
Depreciation and amortization         337         288         625         620           EBITDA         (4,499)         (4,369)         (9,862)         (8,879)           Stock-based compensation         2,027         413         2,368         797           Acquisition-related, restructuring and other costs         10         393         (125)         291	Corporate										
EBITDA         (4,499)         (4,369)         (9,862)         (8,879)           Stock-based compensation         2,027         413         2,368         797           Acquisition-related, restructuring and other costs         10         393         (125)         291	Selling, general and administrative expenses	S	(4,836)	\$	(4,657)	S	(10,487)	\$	(9,499)		
Stock-based compensation         2,027         413         2,368         797           Acquisition-related, restructuring and other costs         10         393         (125)         291	Depreciation and amortization		337		288		625		620		
Stock-based compensation         2,027         413         2,368         797           Acquisition-related, restructuring and other costs         10         393         (125)         291	EBITDA		(4,499)		(4,369)		(9,862)		(8,879)		
Acquisition-related, restructuring and other costs 10 393 (125) 291	Stock-based compensation				413		2,368		797		
					393				291		
	ADJUSTED EBITDA	\$	(2,462)	\$	(3,563)	S		\$	(7,791)		